

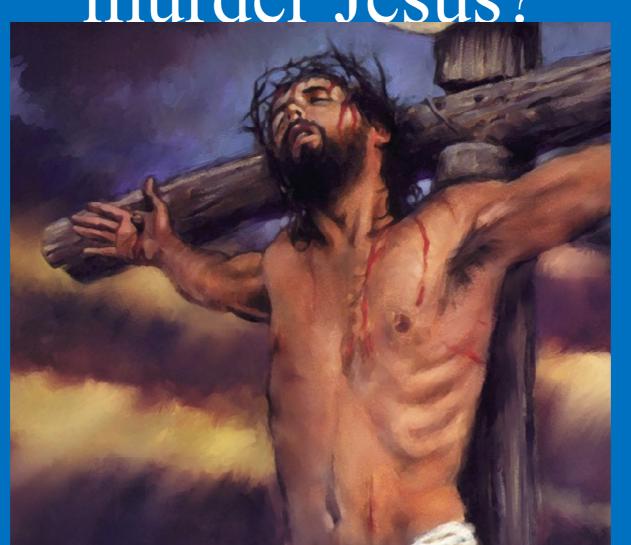
# Academy of Servant Leaders

Module 3: Healthy Decision-Making Structures

## Session 2: Managing Expectations

Presenter: Dr. John Miller

Why did the Jewish leadership murder Jesus?



- •They were expecting a conqueror
- ·He came as a suffering servant

- •They we expecting a king to make Israel the pre-eminent nation in the world
- •He came to deal with humanity's sin problem

- •They were expecting a king who would affirm their power and position
- •He confronted their injustice, hypocrisy, and perversion of the scripture

•They murdered Him because He did not meet their expectations.

- •Unmet expectations are a major source of conflict in the church.
- •Managing expectations is the responsibility of leadership.

Begins with the heart of a servant leader:

The servant leader is a servant first. . . It begins with the natural feeling that one wants to serve, to serve first. Then a conscious choice brings one to aspire to lead

- •A servant leader provides oversite (*episkipos*). They are not lords over God's people (1 Pet. 5:1-4)
- •A servant leader is a shepherd not a CEO

•Servant Leaders focus on the growth and well-being of their followers as well as the health of the organization

#### Clarification

- \*Servant Leadership is not limited to the pastor and paid pastoral staff
- \*Volunteer leadership is included

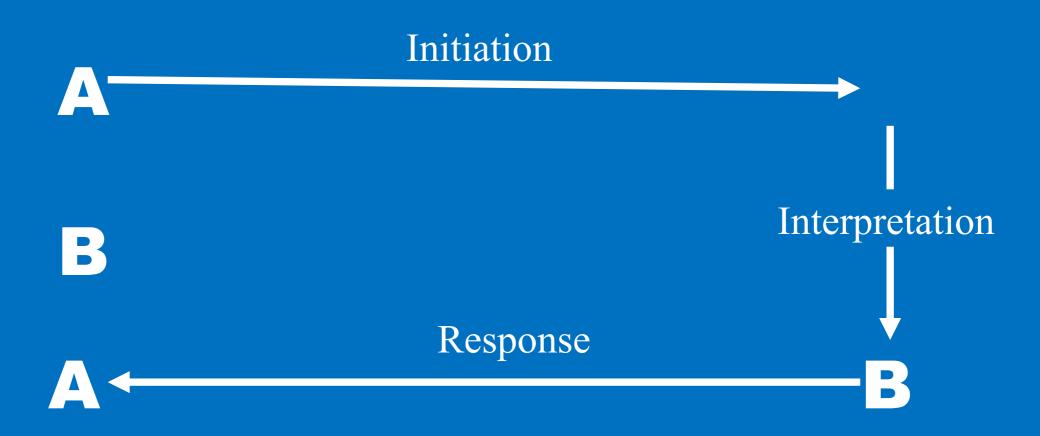
•A servant leader understands the difference between leadership and authority

 Authority: the right and the responsibility to bring the resources of an institution to bear on a problem or an opportunity.

•Leadership: a right given to an individual by the followers because they identify with his/her values.

 Since servant leaders focus primarily on the growth and wellbeing of their followers, they will naturally communicate their expectations of them and listen to their expectations

## Managing Expectations is About Communication



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- •Response is based upon interpretation of the sender's message
- •A major component of interpretation is expectations

## Managing Expectations is About Communication

- •Factually and morally right or wrong?
- •Appropriate or inappropriate?
- •Keep or violate the relationship covenant?

## Causes of Unmet Expectations: Failure to Clarify & Communicate Expectations

- Assuming everyone knows the expectations
- Unspoken expectations
- Unrealistic expectations
- •Failure to know and follow social norms

#### Conclusion

Managing expectations is one task of a servant leader.

#### Conclusion

Because servant leaders are concerned about what is best for all members of the team, they communicate their expectations to them.

#### Conclusion

As a shepherd they solicit and listen to their flock's expectations.

## Session 3: Communication Tools Presenter: Rev. Mark Richardson